

## Questions posed by MCC SLT and Finance Colleagues

## Appendix E

This list is not intended to be exhaustive at this stage, but merely aims to highlight some of the further work and activities that may be required to reach Full Business Case and demonstrate a clear full comparative analysis of Options 2 and 3 for a final decision to be taken.

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| 1.  | Why are we considering/proposing to set up a new delivery model?  |
| 2.  | What are the benefits to the Council; Services affected and the public of a new delivery model being set up?<br>How does potential transfer help sustain services more generally? |
| 3.  | What assumptions are made about increased attendance, and how would the new delivery model propose to achieve e.g. new facilities, refresh of old, marketing?                     |
| 4.  | How does it all work – how is it afforded?  |
| 5.  | What's the level of set up costs involved in establishing a new entity?   |
| 6.  | Can it be demonstrated the level of continued support required from the Council and its reduction over time?  |
| 7.  | How can the reduction in corporate support could be achieved?   |
| 8.  | What are the net cost/savings?  |
| 9.  | What will be the sustained/improved performance of the service areas affected?  |
| 10. | What is the length of contract intended to volunteer to the Council?  |
| 11. | How will proposed transfer impact the provision of the other services staying within the Local Authority?   |
| 12. | What will be the effect on jobs – positive/negative, sustaining/declining, terms and conditions etc.?   |
| 13. | Do we know where local and national union representation stands on creation of Trust?   |
| 14. | What mechanisms are envisaged as an adequate review mechanism, and what “breakpoints” are advocated where Council get an early opportunity to influence any failing situation?    |
| 15. | Has consideration been given to the risks involved in setting up an ADM and what will be the mitigations required to ensure future success?                                       |